Providing Safe, Reliable, and Affordable Member Driven Electric Power.

EA COUNTY ELECTRIC COOPERATIVE

BOARD OF DIRECTORS



JOHN GRAHAM

President Spouse: Jeanine Board Member since 2012 Representing District 1 Occupation: Businessman/ Newspaper Publisher



ROBERT CAUDLE Vice-President

Spouse: Joyce Board Member since 1984 Representing District 1 Occupation: Landman



DAN HARDIN Secretary-Treasurer Spouse: Sandy Board Member since 2004 Representing District 4 Occupation: Finance

KENNETH WALLACE

Spouse: Elaine Board Member since 2013 Representing District 1 Occupation: Businessman/Oil & Gas Services



TRAVIS GLENN

Spouse: Tonya Board Member since 2016 Representing District 3 Occupation: Businessman



RANDALL McCORMICK

Spouse: Sandra Board Member since 2016 Representing District 5 Occupation: Businessman



CJ KINSOLVING

Spouse: Kaitlin Board Member since 2015 Representing District 6 Occupation: Ranching



CHARLES W. GARNER II

Spouse: Christy Board Member since 2014 Representing District 7 Occupation: Farming & Ranching





JASON SWANN

Spouse: Erin Board Member since 2018 Representing District 8 Occupation: Banking

MESSAGE FROM MANAGEMENT



JOHN GRAHAM



BOBBY FERRIS

As we reflect on our 70th year of service to the members of Lea County Electric Cooperative, Inc. (LCEC), we can confidently say that LCEC has done an exceptional job of managing the cooperative's costs. LCEC's goal is to maintain expenses by purchasing products at the lowest cost possible while at the same time providing excellent service. In 2019, LCEC increased its total utility plant and staff while practicing proper management and keeping costs to a minimum. You may have noticed a decrease in your Power Cost Adjustment (PCA) on your latest invoice reflecting the reduction of those expenses. Fuel costs savings are achieved by combining diverse energy portfolios between LCEC and Western Farmers Electric Cooperative (WFEC) that include: wind, solar, gas, nuclear, hydro, and coal. Having a diverse energy portfolio allows the use of economic dispatching from the Southwest Power Pool, which in turn allows for savings to be passed on to you, the member.

LCEC has implemented a mission statement that reads, "Lea County Electric is a community focused cooperative that strives to be innovative and environmentally friendly, while providing its members high value, low cost, and safe reliable service." By following this mission statement, LCEC strives to deliver goods and services that keep our communities strong and vibrant.

As a not-for-profit electric cooperative, LCEC returns a portion of its profits back to its members in the form of capital credits. Members received over \$4.9 million in 2019. Since 1952, LCEC has retired over \$53 million in capital credits as part of our capital credits program.

Your board of trustees and co-op employees support programs and projects that are good for the community. LCEC understands that strengthening our communities also means providing support for local organizations in the areas of civic and community activities, family services, emergency services, and economic development. LCEC has partnered with CoBank's Sharing Success Program for the second year in a row, in assisting local charities. As of 2019, six entities have received a combined total of \$25,000 in grants. The newest program approved by the board of trustees is Bright Ideas, a grant program for teachers with innovative ideas. Bright Ideas will assist teachers by funding classroom projects that would otherwise be unfunded or nonexistent due to the lack of funding.

LCEC has always placed a high priority on education. Since 1984 we have expanded the educational opportunities of high school seniors through our Education Foundation Scholarship program. We currently award one-time scholarships of \$5,000. In 2019, LCEC awarded 28 new scholarships totaling \$140,000. Total scholarships paid out since inception is over \$2.2 million.

In addition, every year, we sponsor local high school students as representatives to a week-long Government-in-Action Youth Tour in Washington, D.C., as an engaging educational experience.

A vital commitment we have made to our members is providing safe and reliable service, especially in times of emergency. LCEC has developed an emergency preparedness plan designed to restore power as quickly as possible while informing members of the power restoration progress. This information is periodically posted on our Twitter feed and will soon be on our Facebook page. As a member, you can report outages on our automated phone system or the SmartHub App. LCEC continues to work on the integrity and communications reliability of the distribution infrastructure with continued upgrades of communication components. We maintain the annual pole inspection and tree trimming programs to assist with service reliability. In 2019 LCEC's reliability factor was 99.96%.

Through proper management of all our resources, LCEC continues to meet its mission statement: a community focused cooperative that strives to be innovative and environmentally friendly while providing its members high value, low cost, and safe reliable service.

Ball Funid

John Graham President, Board of Trustees

Bobby Ferris Executive Vice President & General Manager

In looking back on 2019, we can remember it as another great year for Lea County Cooperative, Inc. (LCEC). The following is a summary of this past year's accomplishments and as well as future projects we are working on.

LCEC's safety record improved and is below the state average in incidents and accidents. We remain focused on safety in the workplace and strive for everyone to go home each day the same way they came to work. In 2019, LCEC partnered with Vanguard Health and Safety Services, Lovington Municipal Schools, Lovington Courts, and a local behavioral health organization to put together an outreach program to educate students on the dangers and effects of drugs and alcohol and how they can have a negative impact on their future. This local program is geared towards turning around the lives of youth that are facing drug and alcohol challenges.

LCEC added new service to the City of Lovington's new Fire Station Number 2, a new general purpose building at the Lea County Fairgrounds, and the Radiation Oncology Unit at Nor-Lea General Hospital. Around 18,000 horsepower was added in oil field load along the state line area in Texas within the counties of Gaines, Yoakum, and Cochran with more proposed well drilling this year, consisting of several miles of new lines and reconductoring of other distribution power lines. Upcoming projects include a new RV Park on Urlacher Street and the ongoing four-year work plan project consisting of the installation of new lines and the reconductoring of 8 miles of primary lines. In addition, LCEC anticipates providing service to a new hotel, additional apartments, and a coffee shop in the



Nor-Lea Hospital General Hospital



City of Lovington Fire Station #2

northern portion of Lovington.

The Distribution department oversaw the 2019 annual pole inspection program conducted by Alamon. Inspections occurred during late February and early March throughout LCEC's service territory in Gaines County. Pole inspections help verify that the poles on your property are safe for the public and LCEC employees. Pole inspections also ensure the stability of the utility's wood transmission and distribution poles, which is critical during high-wind producing storms. Out of over 7,200 distribution poles inspected, only 1.2% required replacement. LCEC contracted with Anixter to install over 5,000 new electronic meters beginning in June 2019 and was completed by September 2019. The new meters enable the cooperative to perform several functions remotely, such as reading meters and reconnecting power. The meters also offer a faster response to outages due to communication with new outage management software and more efficient power distribution. This helps us keep costs down for members by providing more accurate information about outages and restoration times, more information about your power use, and better detection of power theft. By investing in new technology, LCEC is confident that it will improve efficiency and reliability.

The Information Technology (IT) department installed fiber cable in several critical locations this past year with immediate plans for additional installations within our service territory in 2020. The IT department recently implemented Automatic Vehicle Location (AVL) technology which gives LCEC real-time visibility and control over field operations. We look forward to the improvements of operational efficiency and enhanced

YEAR IN REVIEW

employee safety. The cybersecurity and protection of customer data remain a top priority for LCEC. A third party conducted a Comprehensive Penetration Test, a SCADA Vulnerability Assessment, and an Information Security Program Review at LCEC. As we move into 2020, we remain committed to information security risk management and will begin a new information protection program that involves updating our policies and procedures and providing valuable training for our employees.

2019 was a productive year for the System Operations department, beginning with the upgrading of communications to LCEC's Control Centers at: Higginbotham, Nitrotec, Dallas 69 kV, and Caprock Substations. Substations Tall Cotton and ERF were expanded due to increased oil field load along with the upgrading of the transmission lines in that area. The KCM, OCB 9, and Vacuum Substations, along with Fort and Saunders Switches, will be upgraded in 2020 to improve system reliability. Due to increased oil field growth, Bronco 24.9 and Price Substation will be upgraded. Additionally, LCEC installed a total of 90 L.E.D. streetlights in the communities of Tatum, New Mexico, and Plains, Texas, with the assistance of Western Farmers Electric Cooperative's Energy Efficiency matching funds grant. LCEC is in the process of locating the best areas in Lovington, to upgrade current public lighting to L.E.D.

LCEC purchased its first electric vehicle (EV), a 2019 Chevy Bolt, to learn about the EV industry and to help answer member's questions. This car delivers maximum efficiency with a state-of-the-art rechargeable Lithiumion battery. It has 200 horsepower with a driving range of 238 miles when fully charged. Whether you're considering an EV purchase, are interested in finding out more about EV's or are curious about how much fun an EV is to drive, contact us for a test drive and let us know what you think. LCEC also has installed a charging station at the Lovington, New Mexico office. It is available to the public for use during the hours of 8:00 a.m. to 5:00 p.m., Monday through Friday, free of charge. If you have any questions, would like to test drive the Bolt, or charge your EV contact us at 575-396-3631.

In 2018 we installed NISC's all-inclusive software which includes the SmartHub app, among many other components. LCEC would like to remind its members of SmartHub and the flexibility it provides. Members can view current and past bills, pay an electric bill, view



All Electric Vehicle - Chevy Bolt

usage, compare usage to weather, as well as report, view, and track outages. The SmartHub is downloadable on a tablet, computer, or smartphone.

LCEC has strived for many years to help the communities it serves in various ways. LCEC stays committed to Cooperative Principle #7 - "Concern for Community."

One of those is in education. Since the inception of the Education Foundation, 465 students have received scholarships to assist with undergraduate work.

Since the 1970s the Government-in-Action Youth Tour program has allowed LCEC to send 97 delegates to an all-expense paid educational trip to Washington, D.C. each summer. LCEC has the honor of sending a total of four representatives from New Mexico and Texas this year.

Safety demonstrations at local schools and events are other ways LCEC contributes to the communities we serve. A long-standing New Mexico Rural Electric Association Coloring Contest has been a program LCEC has participated in since the 1980s. This program allows teachers in grades 2nd- 4th grade to teach their students about safety around electricity. Every year a local member judges all of the eligible entries and selects the top three winners from each school and the overall top three winners.

Since 2013 LCEC has participated in Farm Safety Days at the Lea County Event Center hosted by the New Mexico State University Extension office. LCEC has partnered with Ben Alexander's Wonderful Wildcat program since the early 2000s, Llano's Health Around the World since 2014, Llano's Pre-K Safety Demonstrations since 2013, and in 2019 with Plains' Career Day.

Giving back to the membership in various ways whether it is through the return of capital credits, education assistance, or talking about safety these are part of Cooperative Principle #5 - Education, Training, and Information, which are some of our top priorities.

EMPLOYEES' YEARS OF SERVICE



GARY COLEMAN 5 YEARS



SHILO SEALY 5 YEARS



NELLIE ARENIVAS 10 YEARS



MICHAEL CAUDILLO 10 YEARS



SHERYL GLANTON 10 YEARS



JASON NEFF 10 YEARS



MANUEL GUTIERREZ 15 YEARS



GREG WHITE 15 YEARS



ALMA GRIFFIN 25 YEARS



ROY LIZARDO 25 YEARS



MARI VALENCIA 30 YEARS

TRUSTEES' YEARS OF SERVICE



CHARLES W. GARNER II 5 YEARS



DAN HARDIN 15 YEARS



ROBERT CAUDLE 35 YEARS



EMPLOYEES' YEARS OF SERVICE

958 Combined years of service working for you

YEARS OF SERVICE	NAME		
1 Mos.	Edgar Barrera	6	Jessica Cortez
1 Mos.	Michael Hargrove	7	Alfredo V. Acosta
1 Mos.	Dakota Perser	7	Bobby C. Kimbro
1 Mos.	CJ Thornton	8	Skyler Boroughs
2 Mos.	Nathan Camp	8	Manuela M. Dominguez
2 Mos.	Anna Juarez	8	Justin Munoz
2 Mos.	Christopher Massey	9	Kevin Cook
4 Mos.	Elizeden Beltran	11	Annette Alvarado
4 Mos.	Bridget Garcia	11	Joe Garcia
4 Mos.	Nathan Lozoya	11	Jane Salcido
6 Mos.	Rosa Arroyo	13	April Luna
6 Mos.	Christopher Bessenecker	13	Mike Salas
6 Mos.	Cynthia Brown	13	Daniel Utajara
6 Mos.	Delma Tarin	14	Cherol Autry
9 Mos.	Thomas Sullivan	14	Denise McDaniel
1	Ricardo Hinojos	14	Kenneth Porter
1	Trinidad Ortiz	16	Rosie Insilan
1	Fransisco Rodriguez	16	Adam Marquez
1	Broderick Shelton	16	Ray Rivera
1	Billy West	17	Stuart Graham
2	Colton Derrick	19	Bradley Willis
2	Bobby Ferris	21	Kyle Coleman
2	Willie Grant	21	Ricky P. Porras
2	Herman Gutierrez	22	Omar Pinon
2	Ricky Hernandez	27	Judy Ragland
2	Alec Warman	28	John Cartwright
3	Wade Bounds	28	Douglas Gruenewald
3	Benjamin Glover	28	Arthur Pando
3	Amanda Lisby	31	John Benard
4	Tyler F Hockenberry	36	Robert Capps
4	Aaron D Jenkins	36	Manuel G. Jr. Quiroz
4	Heli Mendoza	38	Mike Faris
4	Laura Ontiveros	38	ShawnDee Raburn
4	Rilda Purdue	42	Delton Jones
4	Clay Plant	42	Alfredo Melendez
4	Kevin Salcido	44	Edward McBride
6	Scott Boldt		- I

TRIBUTES

IN MEMORY



J.W. "LEFTY" SPEARS 1923-2020 J.W. "Lefty" Spears, Lea County Electric Cooperative, Inc. (LCEC), retired Treasurer of Board of Trustees, passed away on February 2, 2020 at his home. Lefty served the LCEC membership for 35 years. Lefty proudly served in the US Air Force, flying fifty missions as a tail gunner in Austria and Germany. He married Ouida Copeland on August 24, 1947 and they shared 73 years together. Lefty served on the Farm Bureau for about 50 years and 55 years for the Soil Conservation. His passion was working, and he also enjoyed going to the rodeos with his son. He was a member of First United Methodist Church and a truly remarkable man.

45 YEARS

Janette Faris joined Lea County Electric Cooperative, Inc. (LCEC) in 1974 as Personnel Specialist under LCEC's first General Manager, R.B. Moore. After 45 years of service she retired as Manager of Administration Services, Safety & Compliance. Throughout her career, she not only served the employees but also her community. She taught high school students about the electric industry for several years and was a pivotal factor in the initiation of the Governmentin-Action Youth Tour at LCEC. Janette was willing and able to do whatever was asked of her in the many roles that were assigned to her and was passionate about the Lovington Toy Tee program geared to help less fortunate children during Christmas.



RETIREES

JANETTE FARIS 1974 - 2019

41 YEARS

Bernard Butcher began his career at Lea County Electric Cooperative, Inc., (LCEC) on Valentine's Day 1978. Bernard started at the Diesel Plant as an auxiliary operator. He remembers enjoying the night shift best because it was the coolest. In 1980 he transferred to the Steam Plant and also trained as a dispatcher where he remained until the steam plant closed in 1983. He tried his hand in the Mechanic's Shop for a year but realized that his talents lay elsewhere. From there he moved on to become what he calls a "professional groundman" for 10 years. An opening became available in the Meter Department in 1995 and Bernard hung his hat on a peg there until retirement on December 2019. Bernard enjoys serving his community most recently serving as a City Commissioner representing District 3 of Lovington, New Mexico.



BERNARD BUTCHER 1978 - 2019

GRAPHS AND CHARTS

2019 CONSUMER SALES



2019 KWH SALES



2019 OPERATING EXPENSES



FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

		Years Ended December 31,						
	_	2019		_	2018			Increase
	_	Amount	%	_	Amount	%	_	(Decrease)
OPERATING REVENUES	•	10,100,010	40.0	•	40.050.500	10.0	•	470 457
Residential	\$	10,433,219	10.9	\$	10,253,762	10.2	\$	179,457
Irrigation		12,715,669	13.3		13,738,222	13.7		(1,022,553)
Commercial and Industrial		74,994,540	78.3		72,670,710	72.5		2,323,830
Public Buildings and Other Authorities		1,213,322	1.3		1,231,331	1.2		(18,009)
Accrued Unbilled Revenue		105,299	0.1		(448,607)	(0.4)		553,906
Power Cost (Over) Under Collected Other Operating Revenues		(4,385,938) 671,309	(4.6)		1,997,273	2.0 0.8		(6,383,211) (148,142)
Total Operating Revenues	s —	95,747,420	0.7	\$	819,451 100,262,142	100.0	s [—]	(4,514,722)
Iotal Operating Revenues	φ_	95,747,420	100.0	φ_	100,202,142		φ_	(4,514,722)
OPERATING EXPENSES								
Purchased Power	\$	71,676,969	74.9	\$	75,619,429	75.4	\$	(3,942,460)
Transmission	Ψ	808,319	0.8	Ψ	830,885	0.8	Ψ	(22,566)
Distribution - Operation		5,724,481	6.0		4,663,922	4.7		1,060,559
Distribution - Maintenance		1,178,477	1.2		1,527,877	1.5		(349,400)
Customer Accounts		1,025,503	1.1		995,515	1.0		29,988
Customer Service and Information		65,799	0.1		70,916	0.1		(5,117)
Sales		41,076	0.0		26,594	0.0		14,482
Administrative and General		4,338,468	4.5		4,315,320	4.3		23,148
Depreciation and Amortization		4,480,023	4.7		4,249,043	4.2		230,980
Cost of Removal		2,330,820	2.4		2,258,238	2.3		72,582
Interest Credit - Cost of Removal		, ,			, ,			,
Restricted Funds Earnings		(980,157)	(1.0)		(931,033)	(0.9)		(49,124)
Taxes		78,561	0.1 [´]		69,474	0.1		9,087
Other Interest and Deductions		122,541	0.1		65,528	0.1		57,013
Total Operating Expenses	\$	90,890,880	94.9	\$	93,761,708	93.6	\$	(2,870,828)
				_			_	
OPERATING MARGINS - Before								
Fixed Charges	\$	4,856,540	5.1	\$	6,500,434	6.4	\$	(1,643,894)
FIXED CHARGES								
Interest on Long-Term Debt		1,941,382	2.0		1,998,187	2.0		(56,805)
Interest on Long-Term Debt	_	1,941,302	2.0	_	1,990,107	2.0	_	(50,805)
OPERATING MARGINS - After								
Fixed Charges	\$	2,915,158	3.1	\$	4,502,247	4.4	\$	(1,587,089)
		,,		•	,,			())
Capital Credits		2,053,116	2.1		2,175,555	2.2		(122,439)
				_			_	· ·
NET OPERATING MARGINS	\$	4,968,274	5.2	\$_	6,677,802	6.6	\$_	(1,709,528)
NONOPERATING ITEMS								
Interest Income	\$	1,321,784	1.4	\$	835,853	0.8	\$	485,931
Gain (Loss) on Sale of Property	. –	18,778	0.0		(2,270)	0.0	. –	21,048
	\$	1,340,562	1.4	\$_	833,583	0.8	\$	506,979
NET MARGINS	\$	6,308,836	6.6	\$	7,511,385	7.4	\$	(1,202,549)
OTHER COMPREHENSIVE INCOME (LOSS)		E07 0E2			(269.075)			
Current Year APBO Valuation Adjustment Post-Retirement Benefit Amortization		527,953			(368,075)			
Post-Retirement Benefit Anonization	_	(49,907)		_	(61,038)			
COMPREHENSIVE INCOME	\$	6,786,882		\$	7,082,272			
Post-Retirement Benefit Adjustment		(478,046)			429,113			
PATRONAGE CAPITAL - BEGINNING								
OF YEAR		95,163,596			92,931,463			
		,,			,,			
Patronage Capital Retired	_	(5,239,834)		-	(5,279,252)			
	¢			¢				
PATRONAGE CAPITAL - END OF YEAR	\$	96,232,598		\$_	95,163,596			

DECEMBER 31, 2019 AND 2018 ASSETS

		Dece	mber	31.
	-	2019	1110 01	2018
	_	2019	_	2010
UTILITY PLANT AT COST				
Utility Plant in Service	\$	215,506,570	\$	204,539,255
Construction Work in Progress	•	7,141,314	•	5,203,478
Contributions in Aid of Construction		(47,613,513)		(41,682,100)
	\$	175,034,371	\$	168,060,633
Less: Accumulated Provision for Depreciation	•	73,735,376	•	72,321,227
Less. Accumulated Fromsion for Depreciation				
	\$_	101,298,995	\$_	95,739,406
	_		_	
OTHER PROPERTY AND INVESTMENTS				
	•			
Non-Utility Property (At Cost)	\$	46,482	\$	46,482
Investments in Associated Organizations		31,252,866		29,284,981
Other Investments		2,631,691		6,587,939
Special Funds - Restricted		37,035,320		36,072,793
Employee Benefit Funds - Restricted		2,028,595		1,684,108
Post-Retirement Benefits				
Fost-Relitement benefits		2,150,824	. –	1,474,642
	\$	75,145,778	\$	75,150,945
CURRENT ASSETS			_	
	¢	E72 2EE	¢	074 500
Cash	\$	573,255	\$	971,520
Temporary Investments - Cash Equivalents		16,709,680		14,469,958
Accounts and Notes Receivable (Less allowance for uncollectibles				
		40 477 004		40.050.007
of \$244,646 in 2019 and \$341,686 in 2018)		12,177,924		12,352,387
Accrued Unbilled Revenue		7,643,993		7,538,694
Materials and Supplies		2,760,877		2,883,552
Other Current and Accrued Assets		352,416		421,763
	\$	40,218,145	\$	38,637,874
	Ť -	,,	Ť -	
DEFERRED DEBITS	\$	999,168	\$	1,181,794
	-		_	
TOTAL ASSETS	¢	047 000 000	•	040 740 040
	\$_	217,662,086	\$_	210,710,019
	* *	217,662,086	*=	210,710,019
	^ф =	217,662,086	⇒=	210,710,019
EQUITIES AND LIABILITIES	^ф =	217,662,086	⇒=	210,710,019
	^{\$} =	217,662,086	⇒=	210,710,013
EQUITIES AND LIABILITIES	\$ =	217,662,086	⇒=	210,710,013
EQUITIES AND LIABILITIES	. =		. =	
EQUITIES AND LIABILITIES EQUITIES Memberships	⇒ = \$	36,320	* = \$	35,865
EQUITIES AND LIABILITIES EQUITIES Memberships	. =	36,320	. =	35,865
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital	. =	36,320 96,232,598	. =	35,865 95,163,596
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income	. =	36,320 96,232,598 761,533	. =	35,865 95,163,596 283,487
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital	. =	36,320 96,232,598 761,533 2,096,696	. =	35,865 95,163,596 283,487 2,096,696
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income	. =	36,320 96,232,598 761,533 2,096,696	. =	35,865 95,163,596 283,487 2,096,696
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities	. =	36,320 96,232,598 761,533	. =	35,865 95,163,596 283,487
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT	. =	36,320 96,232,598 761,533 2,096,696 99,127,147	. =	35,865 95,163,596 283,487 2,096,696 97,579,644
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities	. =	36,320 96,232,598 761,533 2,096,696	. =	35,865 95,163,596 283,487 2,096,696 97,579,644
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403
EQUITIES AND LIABILITIES EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities	\$ \$\$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676)	\$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276)
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities	. =	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495	. =	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities	\$ \$\$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676)	\$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276)
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities RUS Advance Payments	\$ \$ \$ \$ -	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297	\$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825
EQUITIES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities	\$ \$\$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676)	\$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276)
EQUITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities	\$ \$ \$ \$ -	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297	\$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities RUS Advance Payments	\$ \$ \$ \$ -	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297	\$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities CBANK Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY	\$ \$ \$ \$ -	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000	\$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities RUS Advance Payments ECOST OF REMOVAL LIABILITY CURRENT LIABILITIES Current Maturities of Long-Term Debt Acounts Payable - Purchased Power	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315
EQUITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000
EQUITES AND LIABILITIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities EDNG-TERM DEBT RUS Mortgage Notes Less Current Maturities FB Notes Less Current Maturities FB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities EGE Mortgage Notes Less Current Maturities Bank Mortgage Notes Less Current Maturities RUS Advance Payments COST OF REMOVAL LIABILITY CURRENT LIABILITIES Current Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746
EQUITIES AND LIABILITIES FOUTIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities ELONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY EURRENT LIABILITIES Maturities of Long-Term Debt Accounts Payable - Purchased Power Accounts Payable - Other Power Cost - Over Collected	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524
EQUITES And LIABILITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities RUS Advance Payments COST OF REMOVAL LIABILITY CURRENT LIABILITIES Marent Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other Power Cost - Over Collected Consumer Deposits	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506
EQUITIES AND LIABILITIES FOUTIES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities ELONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY EURRENT LIABILITIES Maturities of Long-Term Debt Accounts Payable - Purchased Power Accounts Payable - Other Power Cost - Over Collected	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506
EQUITES And LIABILITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities RUS Advance Payments COST OF REMOVAL LIABILITY CURRENT LIABILITIES Marent Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other Power Cost - Over Collected Consumer Deposits	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440
EQUITES And LIABILITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY CURRENT LIABILITIES Murent Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other Power Cost - Over Collected Consumer Deposits	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506
EQUITES And LIABILITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities LONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITY CURRENT LIABILITIES Murent Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other Power Cost - Over Collected Consumer Deposits	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440
<section-header><section-header><section-header><section-header><section-header><section-header></section-header></section-header></section-header></section-header></section-header></section-header>	\$ \$ \$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767 19,528,220	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440 13,355,531
<section-header>EQUITES And LIABILITES Memberships Patronage Capital Accumulated Other Comprehensive Income Other Equities ELONG-TERM DEBT RUS Mortgage Notes Less Current Maturities FFB Notes Less Current Maturities CFC Mortgage Notes Less Current Maturities CoBank Mortgage Notes Less Current Maturities COST OF REMOVAL LIABILITE Maturities of Long-Term Debt Acounts Payable - Purchased Power Acounts Payable - Other Power CoSt - Over Collected Cost of Cost o</section-header>	\$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767	\$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440
<section-header><section-header></section-header></section-header>	\$ \$ \$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767 19,528,220 5,320,458	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440 13,355,531 4,665,982
<section-header><section-header><section-header><section-header><section-header><section-header></section-header></section-header></section-header></section-header></section-header></section-header>	\$ \$ \$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767 19,528,220	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440 13,355,531
<section-header><section-header></section-header></section-header>	\$ \$ \$ \$ \$ \$ \$ \$	36,320 96,232,598 761,533 2,096,696 99,127,147 990,099 59,106,242 1,267,137 1,563,495 (11,817,676) 51,109,297 42,576,964 2,552,000 5,856,015 2,116,366 4,889,462 2,459,610 1,654,767 19,528,220 5,320,458	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	35,865 95,163,596 283,487 2,096,696 97,579,644 1,119,403 60,944,695 1,436,512 1,819,491 (11,302,276) 54,017,825 41,091,037 2,486,000 5,395,315 894,746 503,524 2,455,506 1,620,440 13,355,531 4,665,982

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

		December 31,		
	_	2019		2018
CASH FLOWS FROM OPERATING ACTIVITIES	_		_	
Net Margins	\$	6,308,836	\$	7,511,385
Adjustments To Reconcile Net Income to Net Cash				
Provided by (Used in) Operating Activities				
Depreciation		4,884,889		4,731,704
Cost of Removal Accruals - Gross		2,330,820		2,258,238
Post-Retirement Benefits		(482,525)		(56,109)
Capital Credits		(2,053,116)		(2,175,555)
Power Cost Recovery		4,385,938		(1,997,273)
Deferred Debits		182,626		246,391
Deferred Credits		654,476		2,473,299
Accounts and Notes Receivable		69,164		(4,147,074)
Inventories and Prepaid Expenses		192,022		(79,079)
Payables and Other Accrued Liabilities	ر –	1,720,751	<u>م</u> –	(2,410,493)
Net Cash From Operating Activities	\$	18,193,881	\$	6,355,434
CASH FLOWS FROM INVESTING ACTIVITIES				
Additions to Utility Plant	\$	(10,472,377)	\$	(9,449,649)
Cost of Removal Incurred	Ψ	(889,912)	φ	(417,570)
Contributions and Other Additions to Cost of Removal		45,019		104,018
Salvage and Other Credits		27,899		112,958
Other Property and Investments		3,078,952		162,277
Net Cash From Investing Activities	s ⁻	(8,210,419)	\$	(9,487,966)
	* -	(0,210,110)	Ф <u>—</u>	(0,101,000)
CASH FLOWS FROM FINANCING ACTIVITIES				
Payments on Long-Term Debt to RUS - Scheduled	\$	(123,304)	\$	(124,626)
Payments on Long-Term Debt to RUS - Advance Payments	Ŧ	(515,400)	•	(547,598)
Payments on Long-Term Debt to FFB		(1,790,453)		(1,706,861)
Payments on Long-Term Debt to CFC		(169,375)		(365,735)
Payments on Long-Term Debt to CoBank		(243,996)		(526,241)
Advance on Long-Term Debt from FFB				8,312,763
Payments on Behalf of Retirees		(60,098)		(76,616)
Retirement of Patronage Capital		(5,239,834)		(5,279,252)
Memberships	_	455		225
Net Cash From Financing Activities	\$	(8,142,005)	\$	(313,941)
	_			
CHANGE IN CASH AND CASH EQUIVALENTS	\$	1,841,457	\$	(3,446,473)
CHANGE IN CASH AND CASH EQUIVALENTS	Ψ	1,041,407	φ	
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	_	15,441,478		18,887,951
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	17,282,935	\$	15,441,478
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION				
Cash Paid During the Year for:				
Interest on Long-Term Debt	\$	1,941,382	\$	1,998,518
Income Taxes	= , ¢	0	š –	0
	Ψ=	0	Ψ_	0



PRESORTED STANDARD U.S. POSTAGE P A I D LOVINGTON, N.M. PERMIT No. 47

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